

GoCo Procurement Process: Contract to Manage Canadian Nuclear Laboratories Beyond 2025

Canadian Nuclear Laboratories All Staff

December 14, 2023



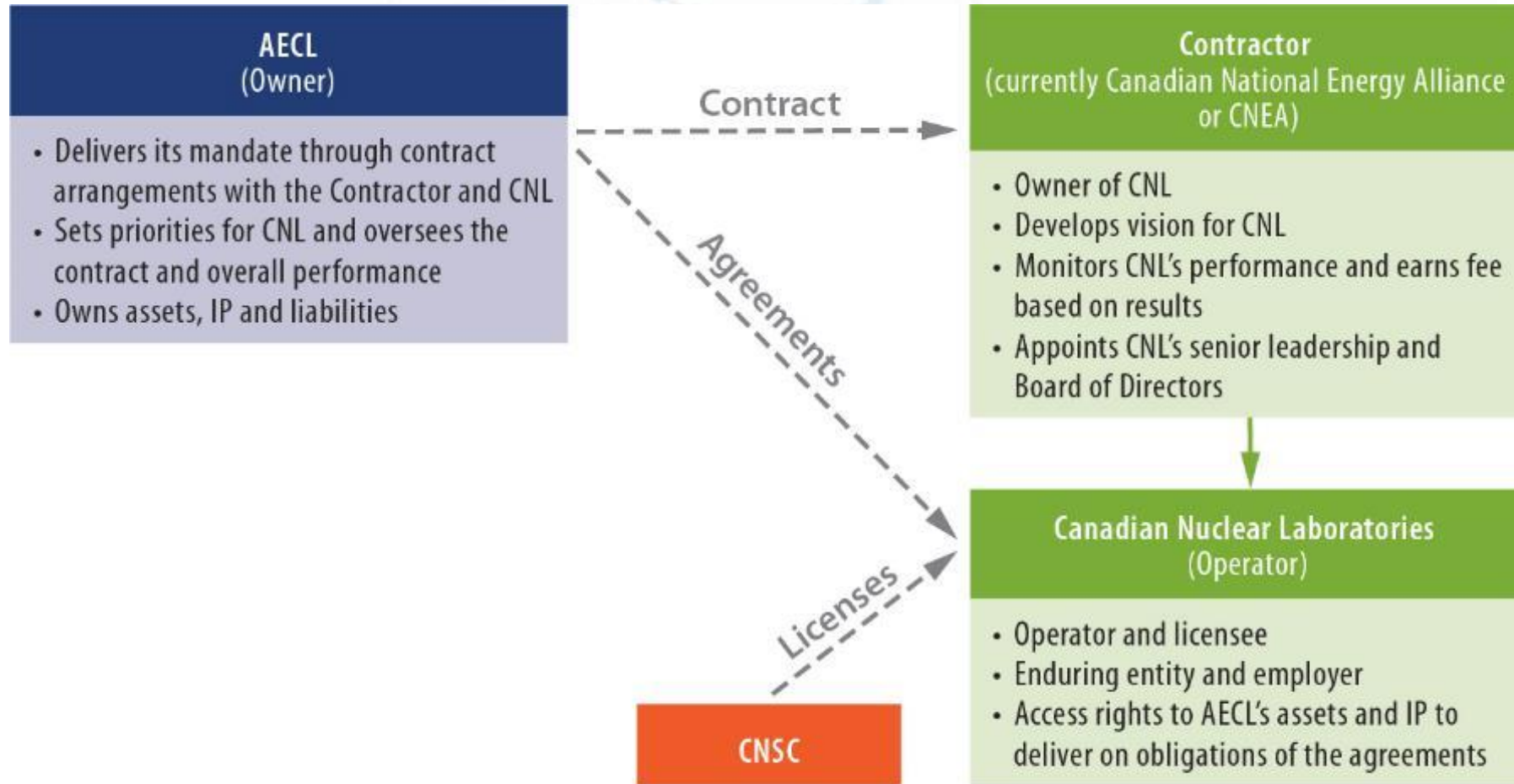


Why a Procurement Process

- AECL delivers its mandate through a Government-owned, Contractor-operated (GoCo) model, whereby Canadian Nuclear Laboratories (CNL) is responsible for operating AECL's sites.
- CNL has been managed since September of 2015 by Canadian National Energy Alliance (CNEA), a consortium made up of three partner companies – AtkinsRéalis (previously SNC-Lavalin), Jacobs Engineering and Fluor Federal Services – under a contract that will expire in September of 2025.
- AECL has launched a competitive process to continue the management and operation of CNL beyond that date.

GoCo model is working well, with significant progress made by CNL on various fronts

Government-owned, Contractor-operated model



Objectives for Next Contract: Three Missions

- **Science & Technology:** Strengthen CNL's role as Canada's National Nuclear Laboratories, pursue collaborations and partnerships, and advance nuclear innovation for the public good. Grow third party commercial services and revenue
- **Decommissioning & Waste Management:** Optimize decommissioning, environmental remediation and waste management activities to reduce AECL liabilities
- **Chalk River Revitalization:** Deliver an integrated, optimally configured capital expenditure and asset management program





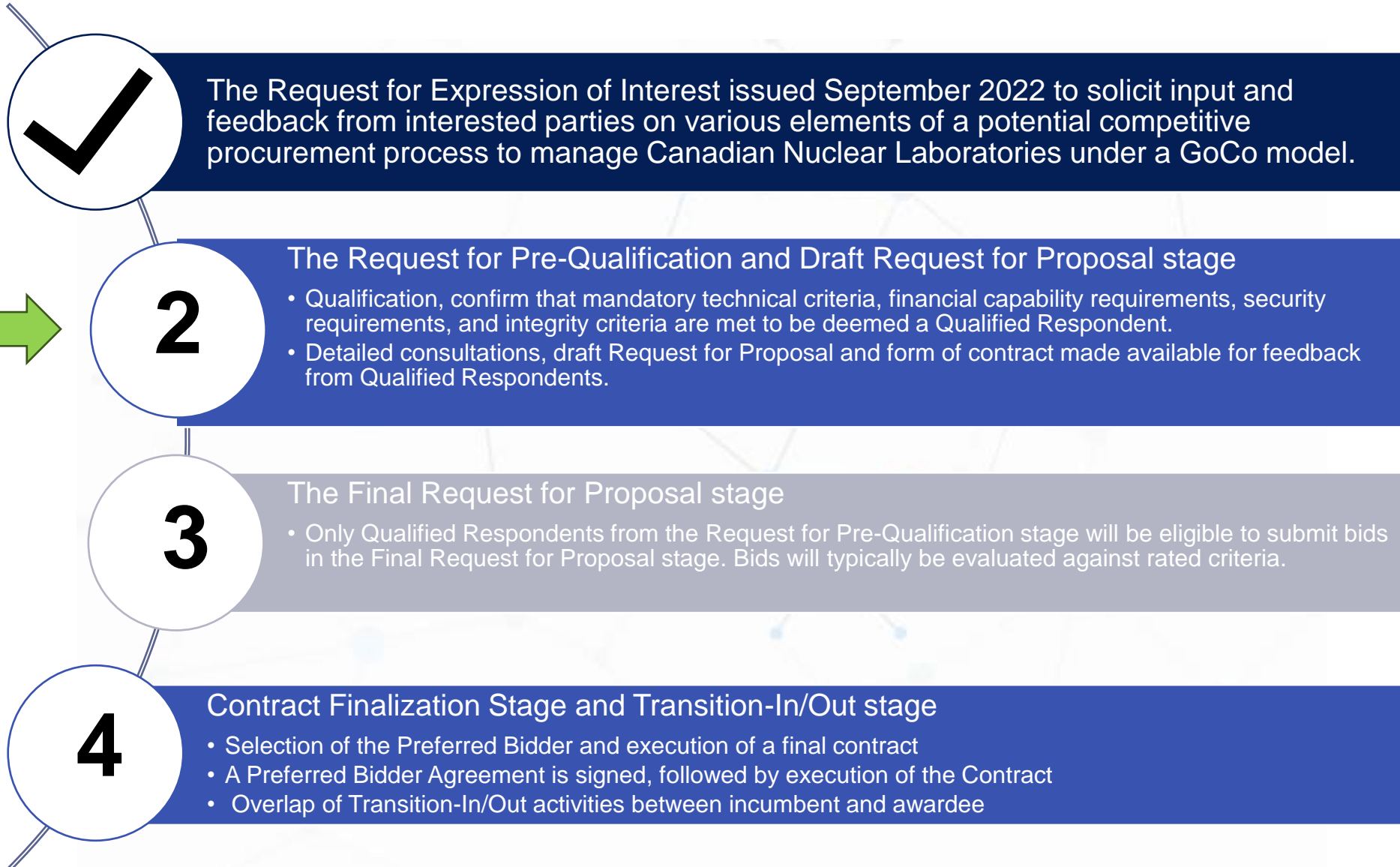
What to Expect – CNL

CNL is an 'enduring entity', meaning that contractors can come and go, but CNL remains.

- CNL remains the employer of the workforce, licensee and enduring entity
 - What may change is the ownership of CNL (currently Canadian National Energy Alliance)
- Ongoing work, projects and priorities of CNL remain
- Stability in CNL workforce to deliver on initiatives underway, existing plans– e.g. 10-year plan, annual plans, etc.
- Contracts that CNL has in place remain with CNL



Where we are in the Procurement Process



Pre-Qualification Criteria

- Pre-Qualification requirements:
 1. Technical evaluation – e.g.:
 - Managing research, development and demonstration projects, as well as science and technology projects
 - Managing large projects in decommissioning and waste management
 - Being responsible for large nuclear facilities, ensuring health, safety, security and environmental protection
 - Managing large unionized workforce, multidisciplinary teams, etc.
 2. Security clearances
 3. Financial capability assessment
 4. Integrity certifications

Complete documentation available on AECL's website: www.aecl.ca/about-aecl/goco-contract-renewal

Schedule

Date	Milestone
March 31, 2023	Release of the Request for Pre-Qualification
Fall 2023 – Spring 2024	Engage Qualified Respondents in discussions on draft Request for Proposal
December 2023	Publish draft Statement of Work – public comment period open to end of January 2024
January – March 2024	Site tours for Qualified Respondents
Spring 2024	Release Final Request for Proposal (not a public document)
Spring/Summer 2024	Bid Preparation (Qualified Respondents)
Fall 2024 – Spring 2025	Bid Evaluation (AECL)
Spring/Summer 2025	Selection of Preferred Bidder
	Contract Award and Transition-In



Next Steps

- AECL is seeking feedback on the draft statement of work
 - Document to be published on AECL's website today
 - Looking for input: are requirements well captured, what's missing, etc.
- Targeted engagement with Indigenous communities and Nations
- Targeted engagement with local and host communities in winter/spring timeframe

